





1. Introduction

- 2.2017 FISA Review Projects
- 3. Towards 2020 and beyond
 - FISA Governance and Rules Working Groups
 - FISA Olympic Strategy
- 4. FISA Updates

Credibility of Sport Organisations



THE GAME CHANGER

Fifa officials under arrest

- Top executives with world football's ruling body held after dawn raids at Swiss hotel
- *US prosecutors allege 'rampant systemic and deep-rooted' corruption
- Second inquiry targets mismanagement of 2018

CENTERS ADVANCEMENTS PUBLIC INTEGRITY



"Unique" doping programme masterminded by Russian Sports Ministry outlined in WADA Report

By Domini Etchnils at the Sheraton Centre Toronto Hotel.

(Distinger 10 July 2016)

@ Add served



Russla's Sports Ministry has been accused of directly orchestrating a doping programme running throughout the Sochi 2014 Winter Olympic Games in today's World Anti-Doping Agency (WADA) Independent Commission report which used a "Disappearing Positive Methodology".

The report by Canada's Richard McLaren confirms and claborates on the allegations of former Moscow Lisboratory chief Grigory Rodoberwoo

it revisions the system put in place by the Russian State extended for beyond the Social Gamen, including Control. 2012. The 2013 World Athletics Championships in Missoow and the 2015 World Swimming Championships in Kazan.

The cover-up stained after what the report describes as Russian Very abyenial credal courts at the 2010 Winter Crympic Games in Vergouver, where the country finished 11th with these dollds five silvers and seven bronzes.

FIFA's Ethics Committee bans former Asian Football Confederation vice-president for 10 years over bribery allegations

By Michael Pavitt

Monday: 15 November 2015

Add comment



FIFA's Ethics Committee have announced All-Nepal Football Association (ANFA) President Ganesh Thapa has been banned for 10 years from all football activity following an investigation.

Thapa, the former Asian Football Confederation (AFC) vice-president, was found guilty of "various acts of misconduct over several years".

These related to the 2009 and 2011 elections for the ELEA Executive Committee at the AEC Congress

Hickey charged over Rio 2016 ticketing controve

By Curren Commits of the Main Physia Contin on Blatter Olympic Plant in Ric on January Giffernine Commits 2011



Patrick I-dickey has been formably charged III connection with an able scandial involving finland at last month's Olympic Games here.

So pulled prosent in March. Ker has purposed transport against the Crymin 000th the start and compart or Kerel March. The dispatch of THO Sports at the centre of the comments only adequate on of Those bases are at F

A judge off rase models effected to biological report this charges, which induces supply of ploods booking these advertibility. Have, received indicated this book received.

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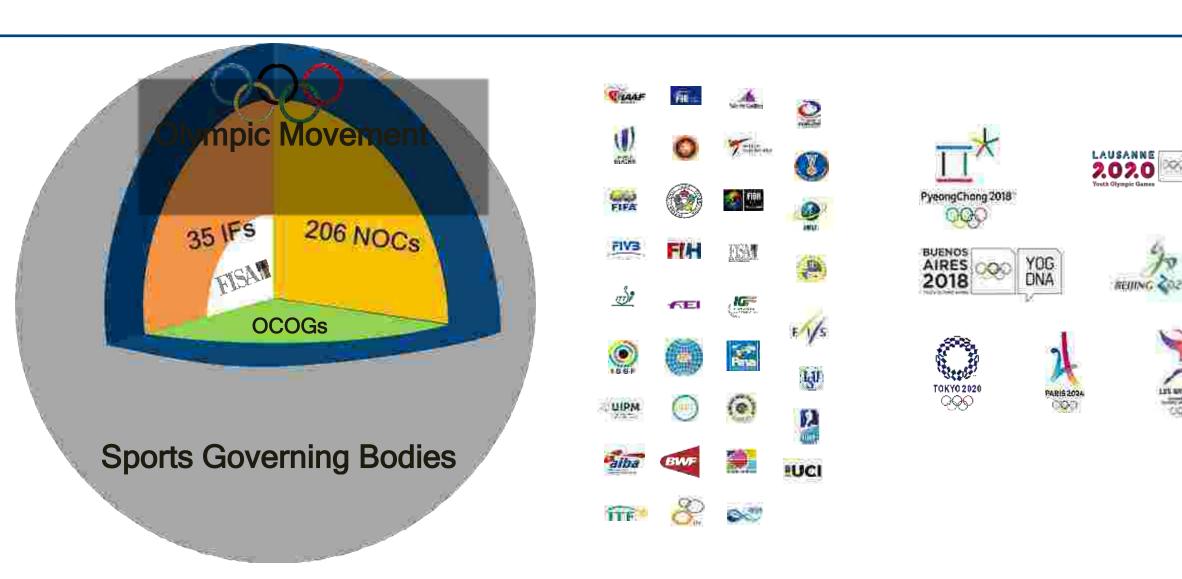
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The judge discous training charges against the booneer, their legal defence feates left for



The Olympic Movement

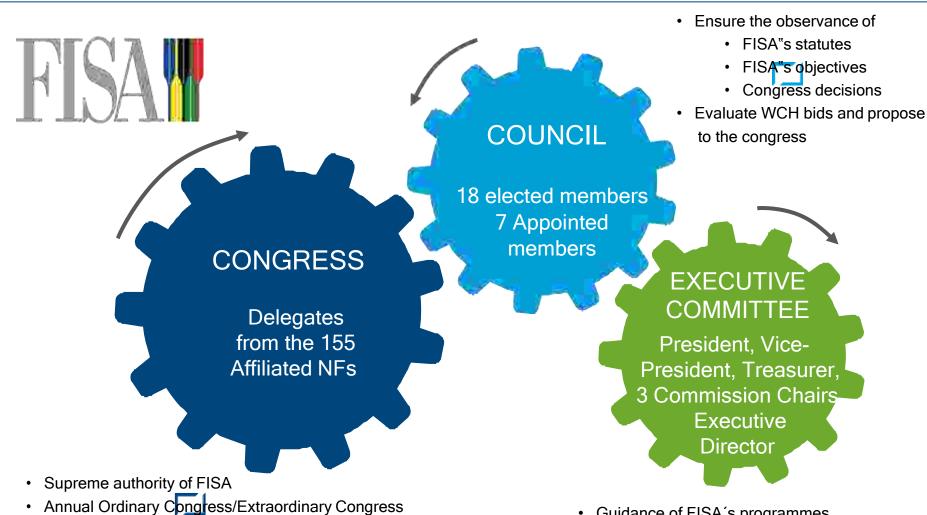




GOVERNANCE

Formal agenda





- Guidance of FISA's programmes with all internal stakeholders,
- Administrative and financial management of FISA

DRIVING ROWING"S FUTURE 2014 - 2017





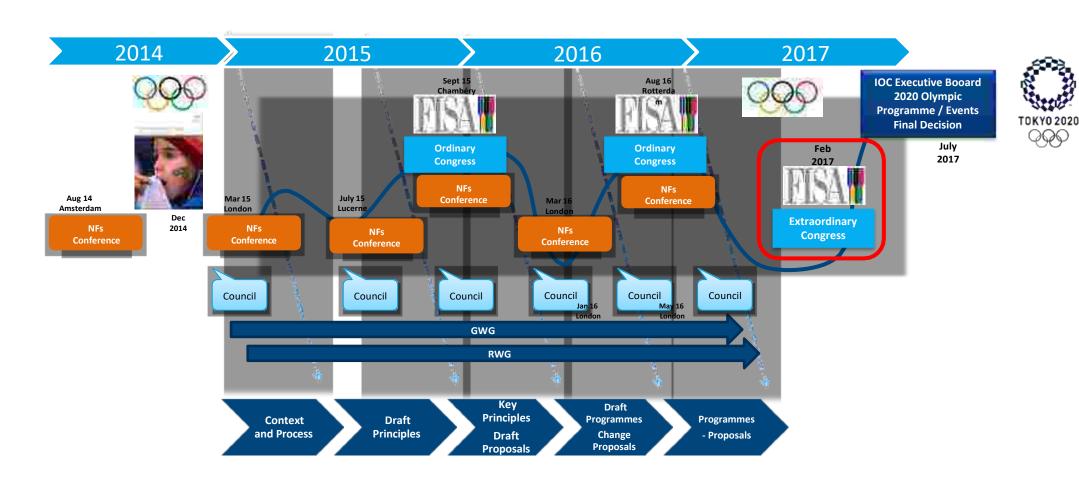




Why, What and How to change?

DRIVING ROWING"S FUTURE 2014 - 2017











1. Opening Of The Session

DRIVING ROWING'S FUTURE 2014 - 2017



Types Bear Sea

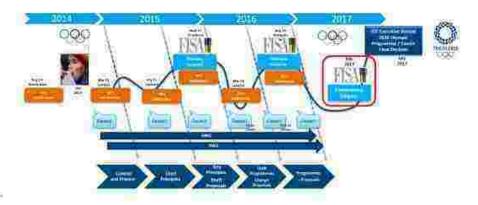


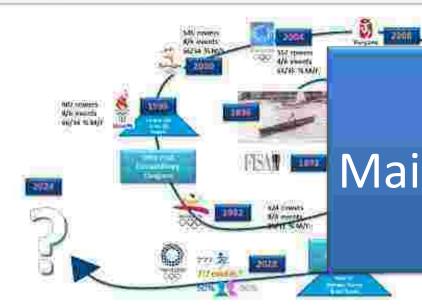
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Rowing Olympic History





✓ Top Priority:

Maintain Rowing's Strong position in the Olympic Movement

DRIVING ROWING"S FUTURE 2014 - 2017





Olympic Programme Proposal 2017 FISA Extraordinary Congress decision on Rowing's 2020 Olympic Programme

14 events,

M1X, M2X, M2-, M4X, M4-, M8+, LM2x W1X, W2X, W2-, W4X, W4-, W8+, LW2x

Gender Equal 7 men's events and 7 women's events



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✓ World Rowing2017 Review Projects



The new Rule 36 - World Championships



Gender Equal World Championships Programme

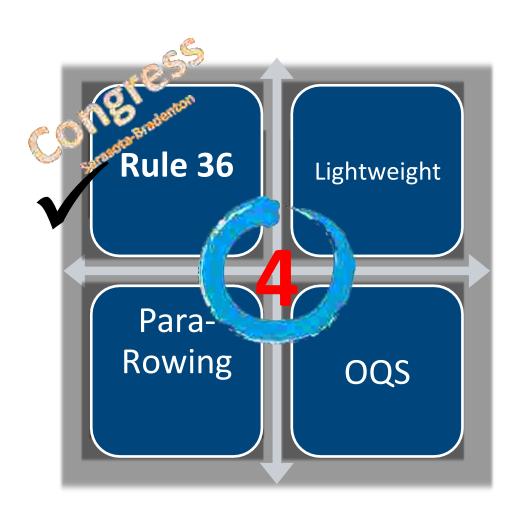
Men											
World Champs	M1x	M2x	M4x	M2-	M4-		M8+	LM1x	LM2x	LM4x	LM2-
Under 23 Champs	BM1x	BM2x	BM4x	BM2-	BM4-	BM4+	BM8+	BLM1x	BLM2x	BLM4x	BLM2-
Junior Champs	JM1x	JM2x	JM4x	JM2-	JM4-	JM4+	JM8+				

Women											
World Champs	W1x	W2x	W4x	W2-	W4-		W8+	LW1x	LW2x	LW4x	LW2-
Under 23 Champs	BW1x	BW2x	BW4x	BW2-	BW4-	BW4+	BW8+	BLW1x	BLW2x	BLW4x	BLW2-
Junior Champs	JW1x	JW2x	JW4x	JW2-	JW4-	JW4+	+8WL				

Para-Rowing											
World Champs	PR1M1x	PR1W1x	PR2Mix2x	PR2M1X	PR2W1X	PR3Mix2x	PR3Mix4+	PR3M2-	PR3W2-		

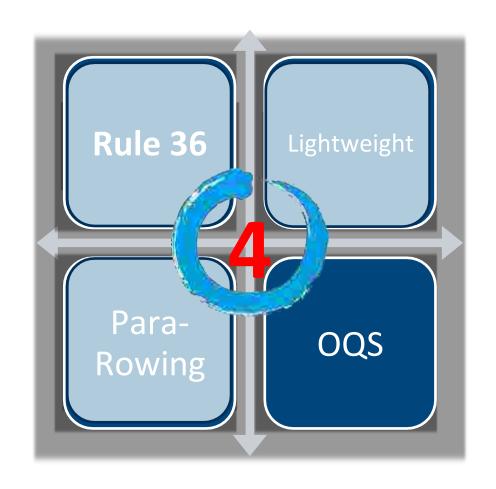


✓ World Rowing2017 Review Projects





✓ World Rowing2017 Review Projects





2017 Review Project - Process

Working group	NF mee	etings & consultation	Congress	Draft to NFs
Terms of Reference	Agreed Principles	IOC Decision on athlete quota	Council position	Draft 2020 OQS to IOC
	 Excellence Participation Gender equality Attractive Balance Inclusive Pathways 	526 athletes	 Excellence: participation ratio Distribution of quota between events and continents Two chances to qualify Limits on participation & qualification in COQR 	Publication in February 2018







QUALIFICATION SYSTEM - GAMES OF THE XXXII OLYMPIAD - TOKYO 2020

World Rowing Federation

Rowing

A. EVENTS (14)

Men's Events (7)	Women's Events (7)
Single Sculls (1x)	Single Sculls (1x)
Pair (2-)	Pair (2-)
Double Sculls (2x)	Double Sculls (2x)
Four (4-)	Four (4-)
Quadruple Sculls (4x)	Quadruple Sculls (4x)
Eight (8+)	Eight (8+)
Lightweight Double Sculls (2x)	Lightweight Double Sculls (2x)







QUALIFICATION SYSTEM - GAMES OF THE XXXII OLYMPIAD - TOKYO 2020

World Rowing Federation

Rowing

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Single Sculls (1x)
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Single Sculls (1x)
Pair (2-)
Double Sculls (2x)
Four (4-)
Quadruple Sculls (4x)
Eight (8+)
Lightweight Double Sculls (2x)

	World Champs	Asia/Oceania (+AUS, NZL)	Africa	Americas (+CAN,USA)	European	Host Nation Places	Tripartite Places	Final OQR	Total Boats	Total Rowers
Men										
M1x	9	5	5	5	3	1	2	2	32	32
M2-	11							2	13	26
M2x	11							2	13	26
M4-	8							2	10	40
M4x	8							2	10	40
M8+	5							2	7	63
Men LWT										
LM2x	7	3	1	3	2			2	18	36
Total Men Boats	59	8	6	8	5	1	2	14	103	263
Women										
W1x	9	5	5	5	3	1	2	2	32	32
W2-	11							2	13	26
W2x	11							2	13	26
W4-	8							2	10	40
W4x	8							2	10	40
W8+	5							2	7	63
Women LWT										
LW2x	7	3	1	3	2			2	18	36
Total Women Boats	59	8	6	8	5	1	2	14	103	263
TOTAL									206	526
Excellence									146	448
Participation									60	78

	Во	at	Rower			
Excellence	cellence 71%		448	85%		
Participation	29%	60	78	15%		



Significant changes from 2016

- Gender equal programme (LM4- out, W4- in)
- Overall reduction in quota from 550 to 526
- Fewer qualification places in the M4- (13 \rightarrow 10), W2- (15 \rightarrow 13) and LM2x, LW2x (20 \rightarrow 18)
- More qualification places in the W4x $(7 \rightarrow 10)$, W4- (10)
- At least two chances to qualify Final Olympic Qualification Regatta open to all
- Continental Qualification open <u>only</u> to NFs qualifying <u>one or no</u> boats at 2019 World Championships
- At Continental Qualification Regatta, NFs may qualify one boat only, unless 2 or more winners, in which case may qualify 2 boats (any gender)

2020 PARALYMPIC QUALIFICATION SYSTEM



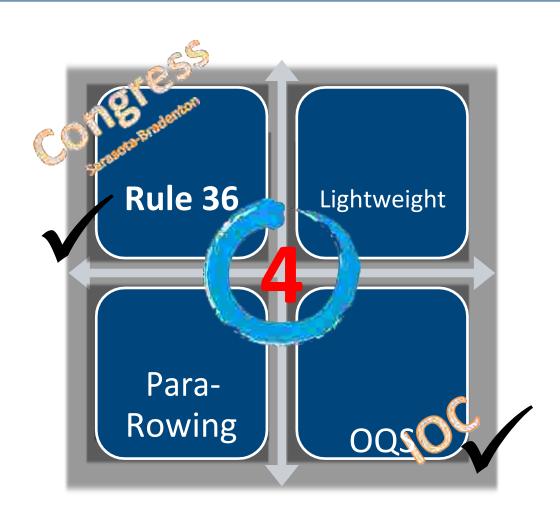
What has changed from 2016?

	2019 World Champs	Asia/ Oceania	Africa	Americas	Europe	Bipartite Places	Final OQR	Total Boats
Event								
PR1 M1x	7	1	1	1	1	0	1	12
PR1 W1X	7	1	1	1	1	0	1	12
PR2 Mix2X	8	0	0	0	0	2	2	12
PR3 Mix 4+	8	0	0	0	0	2	2	12
TOTAL								48

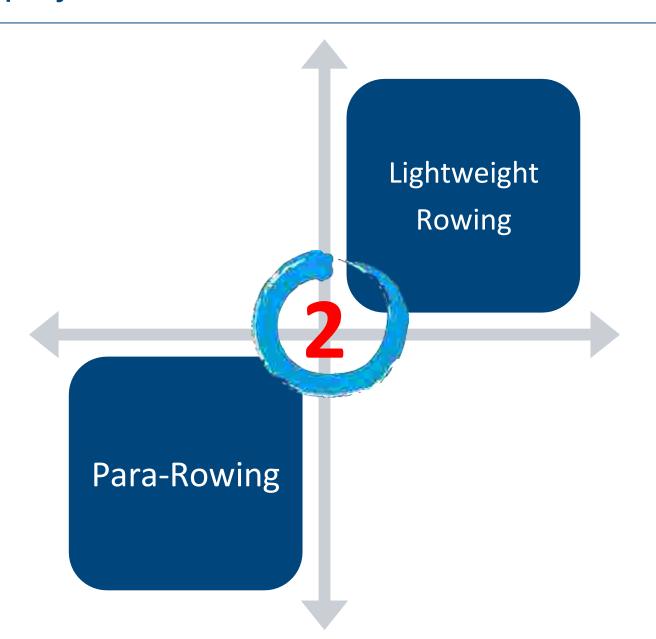
- Continental Qualification Regattas only for NFs that do not qualify <u>any</u> boats at the 2019 World Rowing Championships
- NFs may only qualify <u>one</u> boat at the Continental Qualification Regatta
- Host nation places not obligatory (included in Bipartite quota)



✓ World Rowing2017 Review Projects



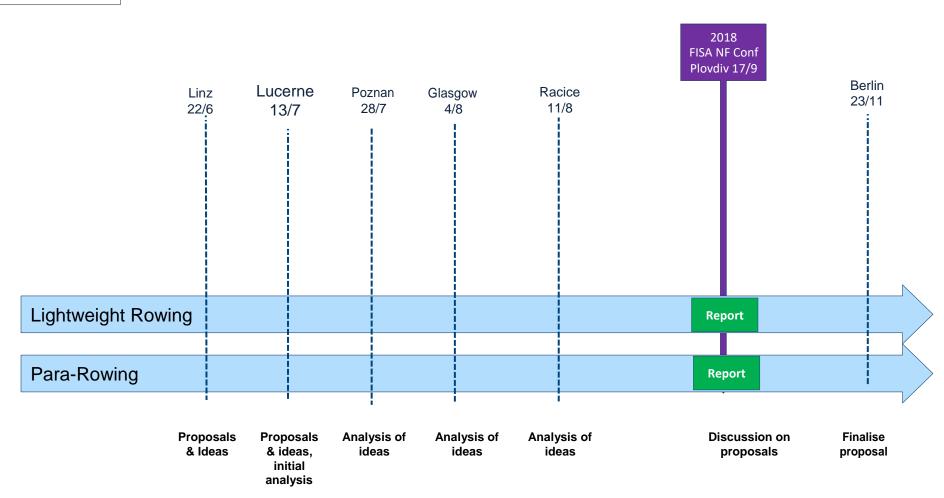




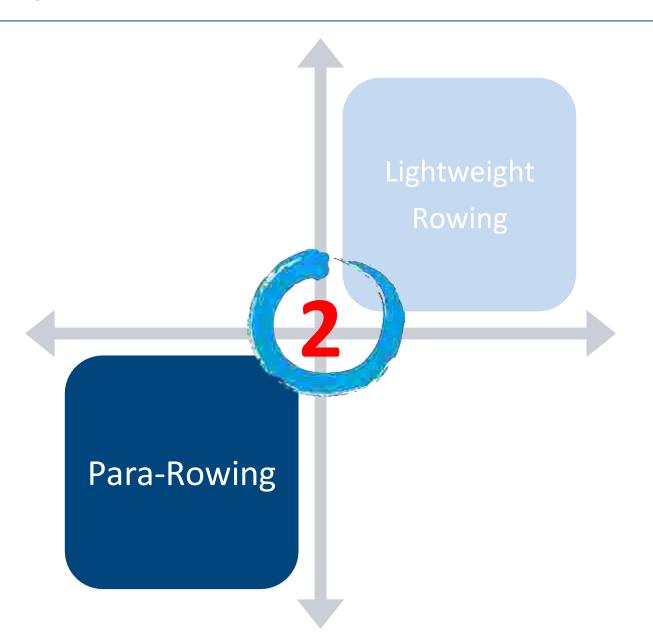
2018 Phase 2 Timeline











Para Rowing Review Project



Phase 1: Para Rowing 2017

 Prepare proposals for the World Rowing Championship programme (Rule 36)



Prepare ideas for research projects or analysis needed related to the new race distance, specifically with regard to equipment, but also health, safety and attractiveness.



Para Rowing Review Project



Phase 2: Para Rowing 2017 to 2018

 Conduct research projects or analysis needed related to the new race distance, specifically with regard to equipment, but also health, safety and attractiveness.

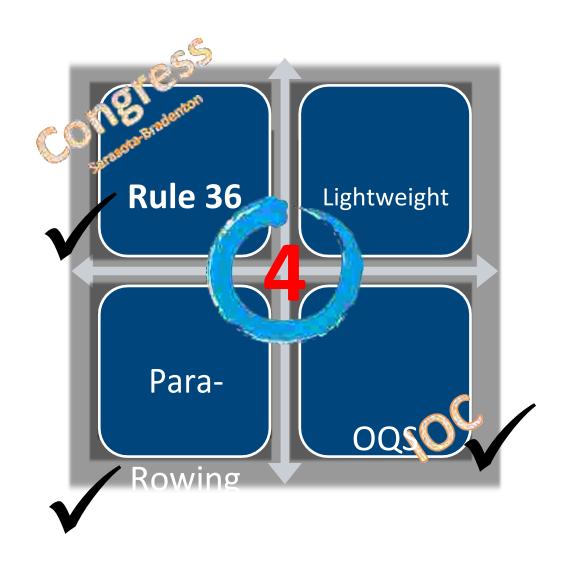
 Preparing proposals for the 2020 Paralympic Games Qualification System

 Para Rowing Conference on 9 December 2017 in London where a detailed discussion took place

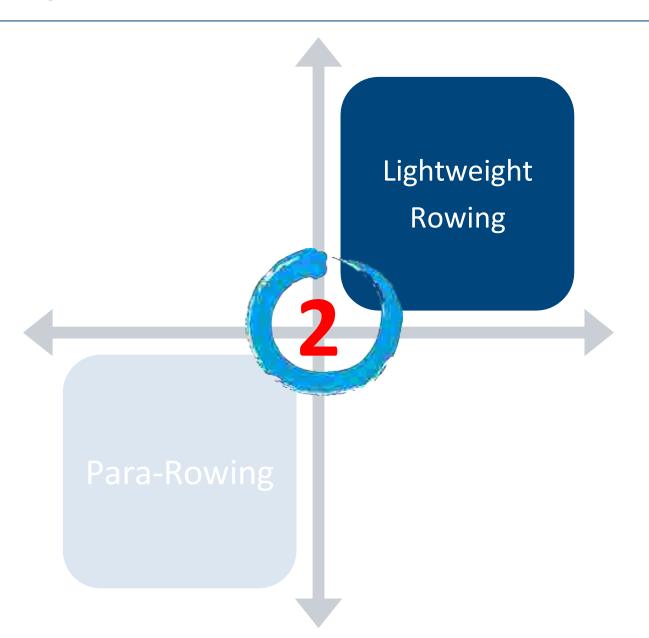




✓ World Rowing2017 Review Projects









Phase 1 (2017): Considerations for 2018 up to 2020

- Why lightweight rowing?
- Lightweight events for the World Championships Event Programme
 - => included the LW2- and BLW2-
 - => removed LM4- and BLM4-
- How lightweight events should be treated within the 2020 OQS
- What research or further analysis is needed?
- Interim report to the FISA Congress on 2 Oct 2017



Phase 2 (2018) objectives

- To review the value and position of lightweight rowing within the global rowing framework
- To collect and analyse alternative arguments for the inclusion of lightweight events in the Olympic programme



Current Proposals / Ideas

- 1. Alternative approaches to weight and current weight restrictions
 - Reduce current weight limits
 - Restrict on height or arm span instead of weight
 - Introduce pre-season measuring of athletes to ensure "true lightweights" are competing in this category and eliminating unsafe weight-cutting practises



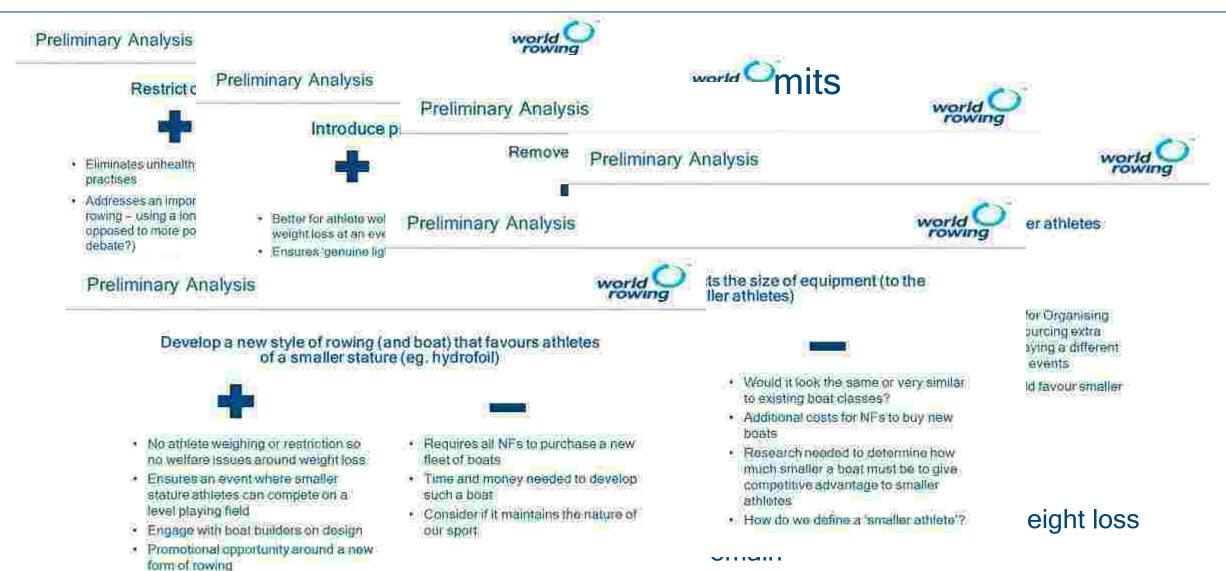
Current Proposals / Ideas

2. Alternative competition formats and/or equipment that favour athletes of a smaller stature

- Remove "lightweight" events, add a longer distance event which reduces competitive advantage of height and strength
- Remove restriction on physical size; instead create separate class which restricts size of equipment to only allow athletes of smaller size to be able to use
- Add agility on the course (e.g. slalom) which would favour athletes of smaller stature
- Research and develop a completely new style of rowing that would favour athletes of a smaller stature (e.g. hydrofoil).

Preliminary Analysis





Considerations



- Is it available / accessible to everyone?
- Does it add significantly to the cost of the sport?
- Does it provide an advantage to some over others?
- O Does it change the nature of the sport?
- Is it safe and environmentally sound?
- It is a positive development for the sport?
- Does it maintain the principles of the sport, particularly those of fairness and equality?



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2. Towards 2020 and beyond





B)

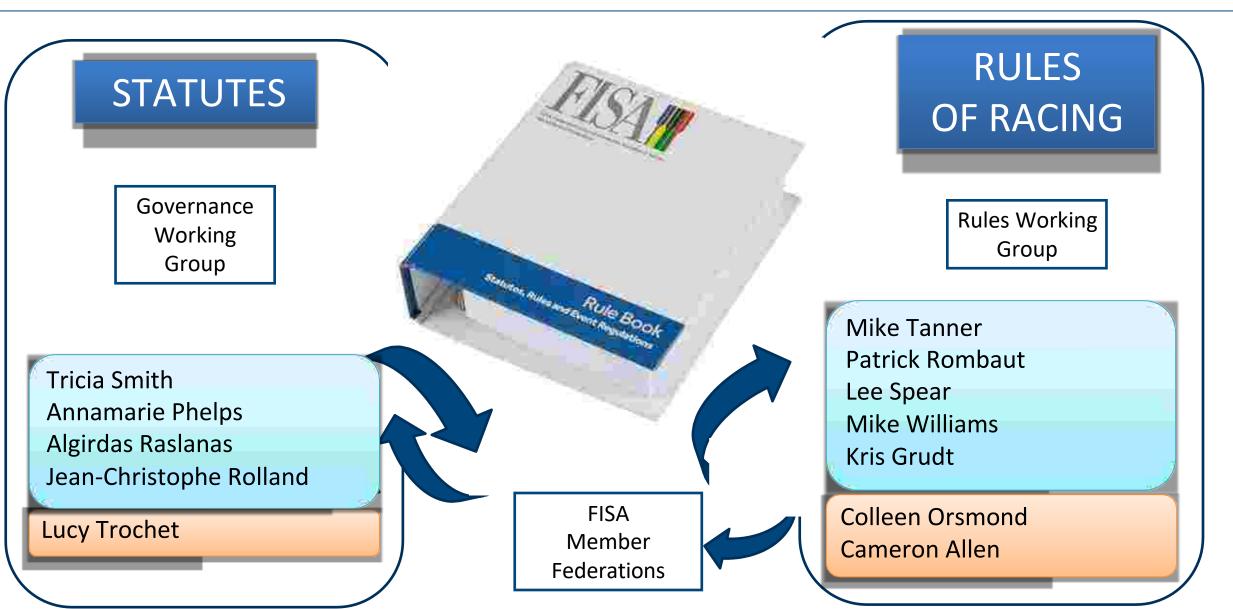




2024 Olympic Programme

A) FISA 2020 Extraordinary Congress





B)Olympic Strategy



Need to consider IOC context

- Agenda 2020
- "The New Norm"





B)Olympic Strategy



Paris 2024 event programme timeline



2018-2019

Well North discussions

Tripartite discussions with 28 (Fs on venue optimisation and reduction in posts February 2020 IFs submit questionnaires to IOC December 2020 IOC Executive Scard

Finalisation of events programme and athlete quotas



Q4 2019 Questionnaires to IFs

Changes to events, strilete quotas and competition formats.



March-August 2020
Observation and analysis



November 2020

IF Data Study reports Olympic Programme Commission

Recommendations on event programme and athlete quotas

IOC Executive Board Decision 9 June 2017





Office of the Director General

Ref. No. 2017/CDH/lickmi/cayo By e-mail only Confidential
Mr. Jean-Christophe Rolland
President
World Rowing Federation

Lausanne, 9 June 2017

Tokyo 2020 event programme and athlete quotas:

Dear President, Degruean-Christophe,

The ICC Executive Board met today in Lausanne to finalise the event programme and athlete quotas of the Clympic Games Tokyo 2020. As you know, these considerations were based on the requests received from you, the research data collected at Rio 2016 at an event level and the recommendations received from the Clympic Programme Commission, which were reviewed in the context of the adoption of Clympic Agenda 2020.

The Olympic Charter mandates a framework of approximately 10,500 athletes and 310 events for the Olympic Games. In addition to providing a sustainable model for the hosting

IOC Executive Board Decision 9 June 2017

Sculls (2x)



TERMATIONAL OLYMPIC SOMMITTI	4		nfidential Jean Christophe I	Rolland	The Ex	The Executive Board was pleased with the overall proposal of FISA in								
ne of the Din No. 2017/CD small onty		ROWING												
52	(ATOUS	S		MENIO EVENTO		WOMENIC EVENTS	MIXED/OPEN EVENTS		TOTAL				
2020 evi	M	w	Ŧ		MEN'S EVENTS		WOMEN'S EVENTS							
Execu juotas	263	263	526	7		7				14				
wt					Single Sculls (1x)		Single Sculls (1x)							
D o de se					Pair (2 Double Four (4 Quadru Eight (26 athletes nen, 263 women							
					Lightweight Double		Lightweight Double							

Sculls (2x)

Through our close collaboration in implementing Olympic Agenda 2020, we look forward to continuing to work logether on developing an importance presentation and engagement programme for the Rowing programme at Tokyo 2020.

Outotable Sculls (4) Eight (8) Eightneight Double Sculls (2)()

Quantiple Sculls (4v) Eight (8+) Lightweight Double Sculls (2v)

12 W T 263 263 526 7

We would also like to already initiate and progress discussions with a view towards the evolution of the Rowing programme of the 2024 Olympic Games, with a particular focus on Lightweight Rowing, subject to the decision in this regard at the forthcoming IOC Session in this regard at the forthcoming IOC Session.

Olympic Games, with a particular focus on Lightweight Rowing, subject to the decision in this regard at the forthcoming IOC Session in Lima.

B) Olympic Strategy



- The Lightweight Review Project outcomes
- On-going discussions with the IOC
 - Why "Rowing" gets to have a separate competition category based on weight?
 - The arguments from 1993 no longer valid for the IOC.



Office of the Overtal Germani

No. No. 2017/CONVENIENCE PARTY (N. 2017/CONVENIENCE)

Cuttifidential
Mr. Jason Chrostophic Platters
Propalated
World Powering Fechicistum

Lieuterson, 9-June 2017

Tribyy 2020 event programmet and attrible quotas

Dear President, Dearlying-Christophie.

The XXX Electric Scale and the being in Cambride to find the event programme and streets quetal at the Olympic Cambrid Torque 2000. As you know these commissioned were beauty in the requests received from you, the research state softened at Mio 2004 at an event level and fine recommendations received their torque. Olympic Programme Commission, which were reviewed in the samplion of Olympic Programme Commission, which were reviewed in the samplion of Olympic Programme.

The Objection Charter intuitings a European's of approximately 10,000 attention and 310 events for the Object Charter, in position to providing a sustainable model for the European's of all this wave reviewed in the control of providing and system upon Cownell gentle misself, and respect of the operating and respect of the operating and instrument follows.

in this carried the ICC Finance Buyers has fivelized the Alberty Thinky ICLS week programme for him severity and attricted sports in the agent of Rissely. The Executive Disorders are pleased with the overall proposal of FIDA in its efforts to make themals persist believe and computations to you in this proposal at well as the very open discussions in the every rependicular continuous terms of the control of the service of the proposal of the control of the control of the control of the service of the control of the service of the control of the control of the service of the control of

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Printing for slice of smoothing of implementing Chintain Agenda 2020, we have forward to continuing to work fugetion on developing all bindustries presentation and engagement properties for the Powers programme at 70 or p. 2020.

the world and like to already offices all discrete decisions with a view towards the evaluated of the Rowing programme of the 2004 Champar Course, with a particular financial course for the programme of the course of the foreign of

B) Olympic Strategy



- IOC challenges + Rowing context
 - => long-term Olympic Strategy
 - => Defensive position vs Proactive position
- IOC decision on the 2024 Olympic programme will be in December 2020.
- The coming two years will be dedicated to developing our proposal.
- A series of NF Meetings are scheduled during the 2018 season to continue to get your ideas and opinions.

IOC Executive Board Decision 9 June 2017



OFFICIAL PROGRAMME OF THE OLYMPIC GAMES TOKYO 2020

SPORTS		QUOTAS		MEN'S EVENTS		WOMEN'S EVENTS		MIXED/OPEN EVENTS		TOTAL
	М	W	Т							
AQUATICS	664	746	1410	23		25		1		49
ARCHERY	64	64	128	2		2		1		5
ATHLETICS	988	912	1900	24		23		1		48
BADMINTON	86	86	172	2		2		1		5
BASKETBALL	176	176	352	2		2				4
BOXING	206	80	286	8		5				13
CANOE	164	164	328	8		8				16
CYCLING	300	228	528	11		11				22
EQUESTRIAN	100	100	200					6		6
FENCING	106	106	212	6		6				12
FOOTBALL	288	216	504	1		1				2
GOLF	60	60	120	1		1				2
GYMNASTICS	114	210	324	9		9				18
HANDBALL	168	168	336	1		1				2
HOCKEY	192	192	384	1		1				2
JUDO	193	193	386	7		7		1		15
MODERN PENTATHLON	36	36	72	1		1				2
ROWING	263	263	526	7		7				14
RUGBY	144	144	288	1		1				2
SAILING	175	175	350	5		1 4		1		10
SHOOTING	180 \Lambda	d 180-i	360 S	nor	· 2 ·	6		3		15
TABLE TENNIS	86	86	172	2		2		1		5
TAEKWONDO	64	4/4 a	thizete	25 4		4				8
TENNIS	86	86	172	2		2		1		5
TRIATHLON	55	NGE II	1C110C	eain	tne C	Jiymp	oic Una	rter	requiren	nesnt
VOLLEYBALL	192	192	384	2		. 2				4
WEIGHTLIFTING	98	98	196	7		7				14
WRESTLING	192	96	288	12		6				18
TOTAL (28)	5440	5176	10616	156		147		18		321
Gender Balance	51.2%	48.8%		48.6%		45.8%		5.6%		

Rowing

Rio: 550, Tokyo: 526

Total 28 Sports

Rio: 10'901,

Tokyo: 10'616

Changes: Rio to Tokyo

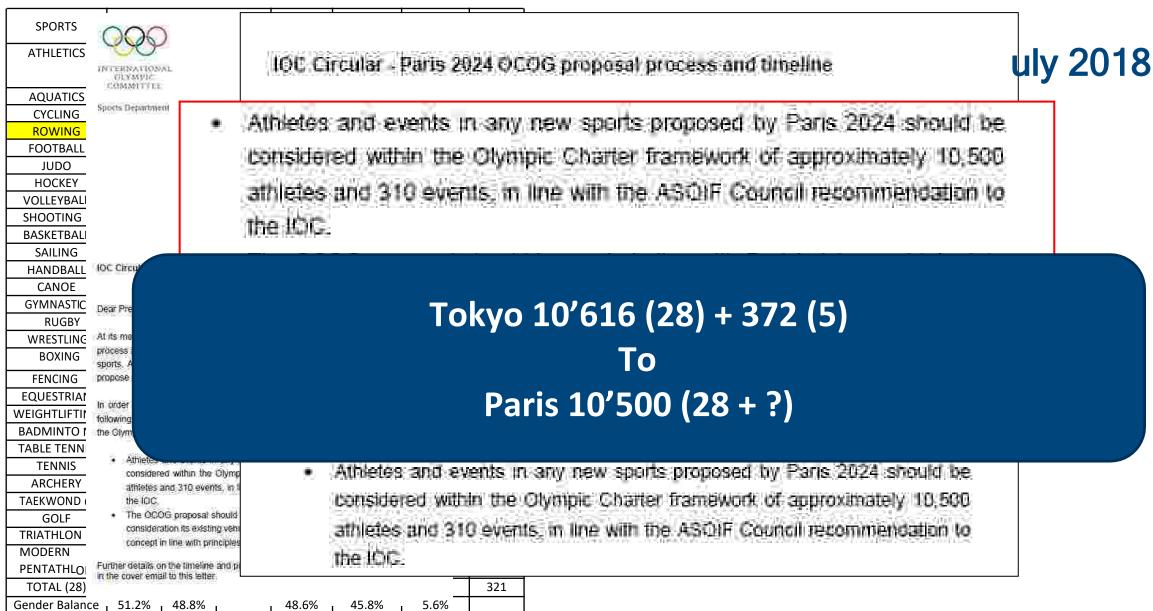


	0	FFICIAL PRO		IE OF		/PIC	GAMES				
OFFICIAL PROC	GRA	MME OF T				ME	S TOKYO	2020	Why +?: 3x3		
SPORTS	SPORTS			(QUOTAS TOKYO		CHANGES Rio to Tokyo		Tony 11.3x3		
		Т		Т							
BASKETBALL		288			352		+18.2%				
WEIGHTLIFTING	3	260			196		-33%				
WRESTLING		344			288		-19.5%				
SAILING		380			350		-8.6%				
SHOOTING		390	390		390		360	-8.3%		.3%	
ATHLETICS		2005	1		1900	-5.5%		.5%			
ROWING		550			526		-4.5%				
AQUATICS		1450			1410		-2.8%				
	<u> </u>	TENNIS	172		172						
	l .	RCHERY EKWONDO	128 128		128 128						
	TA	GOLF	128		120						
	TI	RIATHLON	110		110						
		MODERN PENTATHLON			72						
	Т	OTAL (28)	10'9	01	10616						

Changes: Tokyo to Paris



OFFICIAL PROGRAMME OF THE OLYMPIC GAMES TOKYO 2020



IOC Executive Board Decision 18 July 2018



DATE

18 JUL 2016

TAGS

OLYMPIC NEWS, IOC

NEWS, PRESS

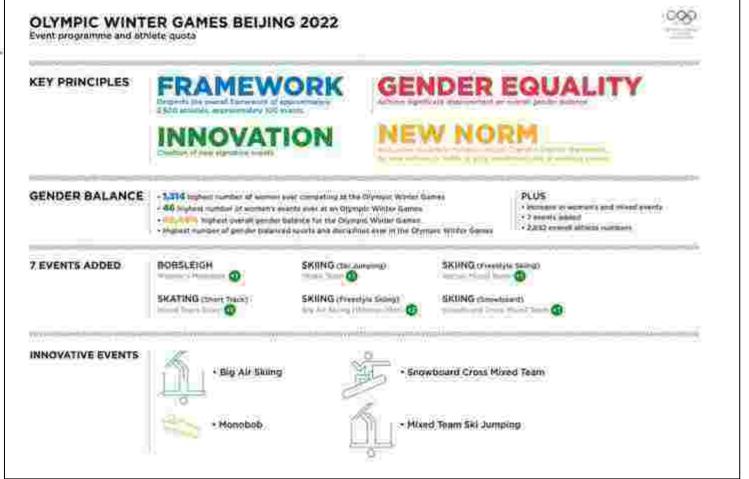
RELEASE, TOKYO 2020

BELJING 2022

PARIS 2024

IOC NEWS

FUTURE GAMES SPORTS PROGRAMMES FULL OF PASSION AND EXCITEMENT





Changes: Tokyo to Paris?



Challenges



Candidature

- Candidature costs
- Number of cities
- Convincing citizens

Games

- Organisation
- Legacy

Olympic Context: The New Norm



1.1 Objective validated by the IOC EB and Session



Same Event, eased Delivery, enhanced Value Proposition

Objective

Enhance Olympic and Paralympic
Games value propositions by reducing
cost and complexity of the overall
delivery model and better managing risk
and responsibilities of key stakeholders
in order to enhance the flexibility,
efficiency and sustainability of
hosting the Games.

Outcome

- Reduce average OCOG expenditure of Olympic and Paralympic Games to allow for balanced budgets without public subsidies
- Increase flexibility and simplify delivery model to ensure more cities and countries are in a position to consider an Olympic bid

Olympic Context: The New Norm



1.2 Ambition

1.2 Overall ambition for cost-savings



"Better support cities

- Prevent Games Organis
- Reinforce IOC assistance
- Limit number and shorte

"Reduce Games-rela

- Review venue and operation
- Reduce overcapacities
- Adapt services to real ne

"Enhance Games go

Strengthen OCOG perfo

- USD 500 mn

for Olympic and Paralympic Winter Games OCOGs



- USD 1 bn

for Olympic and Paralympic Games OCOGs



- → Balanced OCOG **Budgets without** public subsidies
- Simplified Games delivery
- More cities to consider future Olympic bids

Increase control and influence over OCOGs scoping and decision making process

B) Olympic Strategy



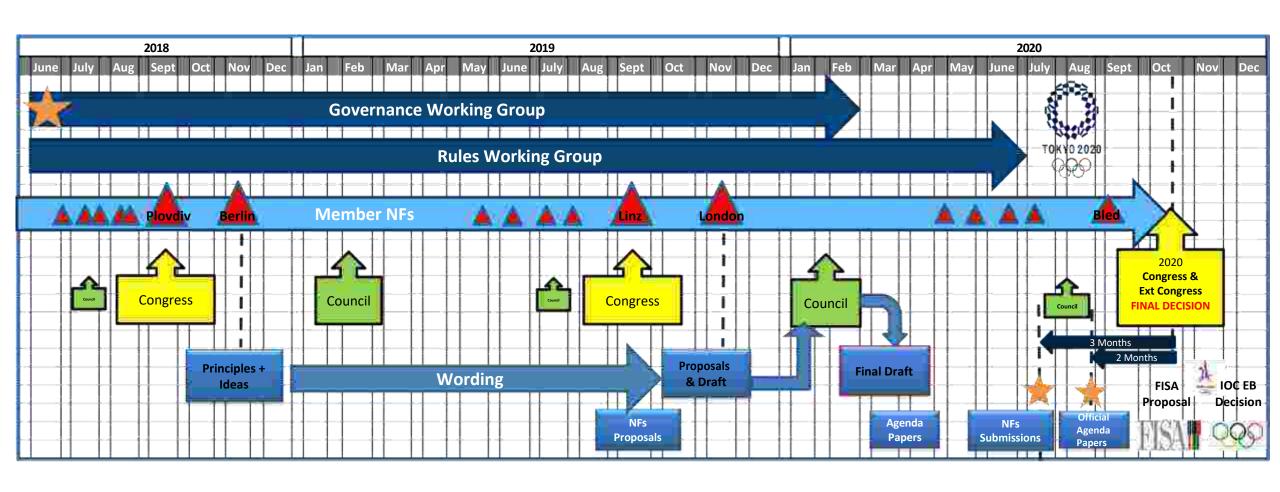
From a defensive mode...

To a proactive ambition...



2020 FISA Extraordinary Congress - Timeline







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 - FISA Olympic Strategy
- 4. FISA Updates

of 2018



- Athlete Lane Selection experiment review and next steps
- FISA Harassment and Abuse policy: covering harassment and abuse issues, including the safeguarding of athletes - published by the end
- O Berlin (GER) 21-26 November
 - World Rowing Sport Medicine, Science and Coaches Conference: 21-23
 - World Rowing Coaches Conference: 21-23
 - FISA NFs Conference : 23
 - 2018 FISA Awards Ceremony:23
 - FISA JCM 24-25





Events



Tokyo 2020 Olympic and Paralympic Games



Sea Forest Waterway

Sports

(O) Rowing (P) Rowing

(O) Canoe(sprint) (P) Conoe

Station

- Tokyo Teleport Sta.(Rinkai Line) 6km
- Shin-Kiba Sta.(JR Line, Rinkai Line, Subway Line) 10km

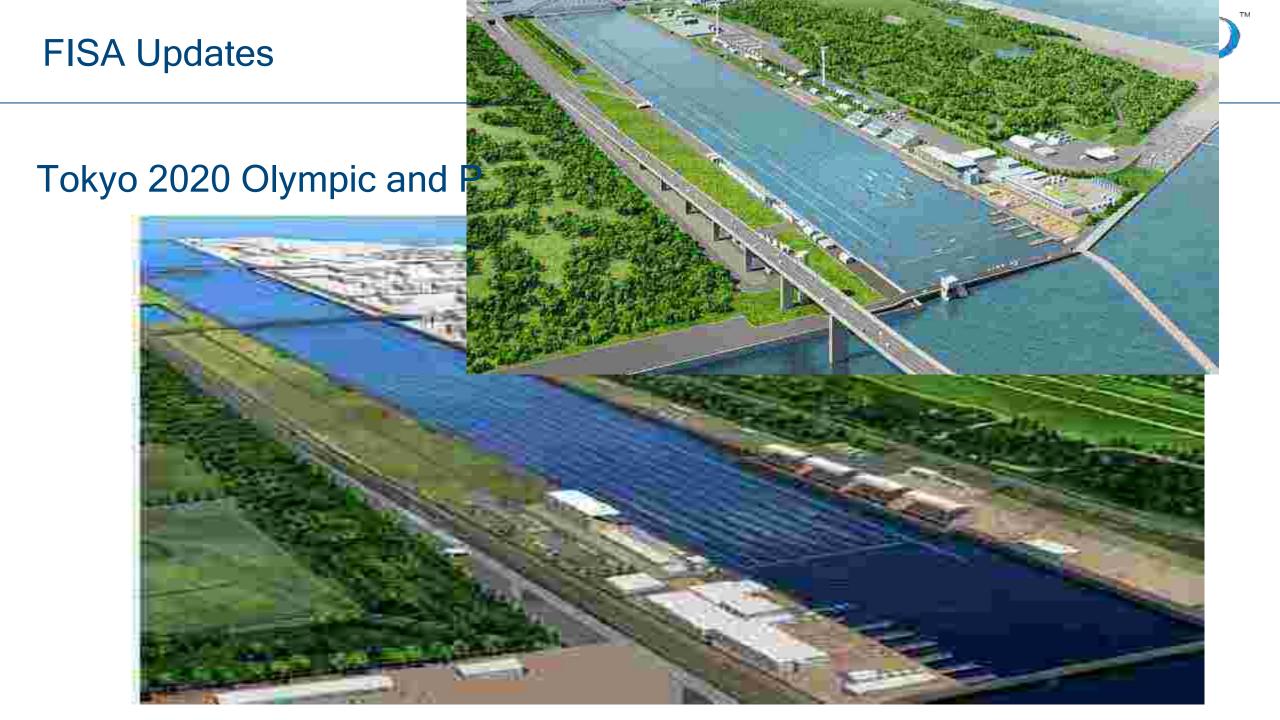
Distance from Olympic Village

9km,15min by car

Schedule

(O)Rowing 25,July 1,August (O)Canoe(sprint) 3,August 8,August (P)Conoe 2,September 5,September





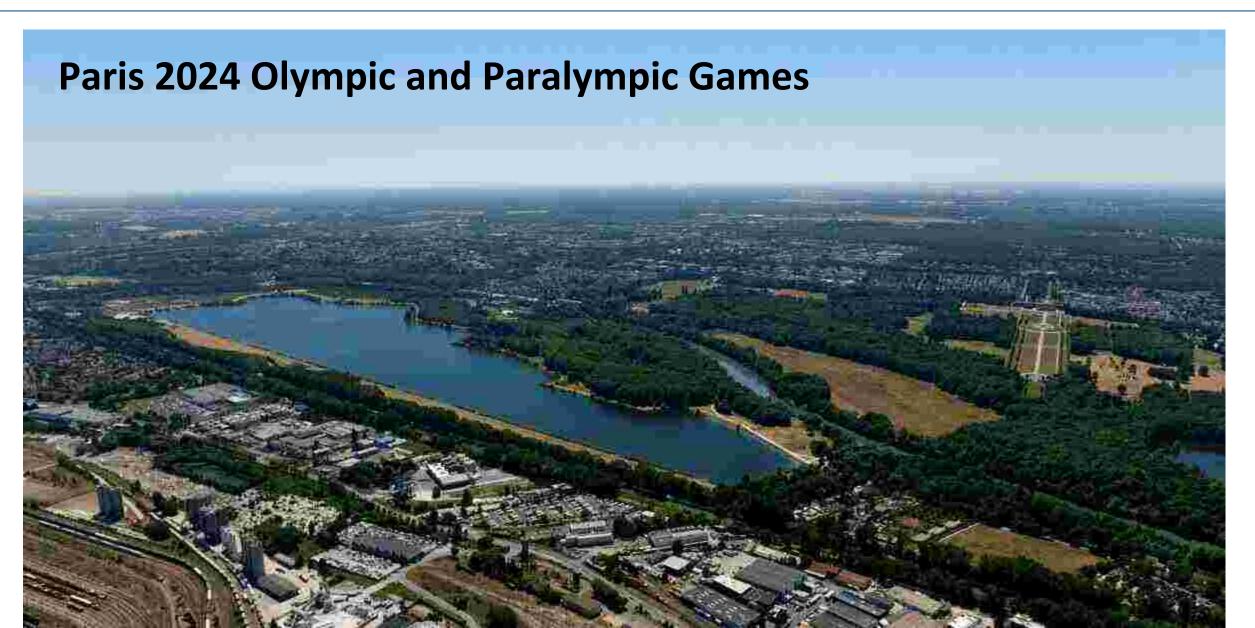














Paris 2024 Olympic and Paralympic Games



